|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| (eur) | y.2021 | y.2022 | y.2023 |  | y.2024 |  | **Total** |
|   |   |   |  |   |  |  |  |
| **Revenue from passengers** |  |  |  |  |  |  |  |
|  |   |   |  |   |  |  |  |
| **Costs** |  |  |  |  |  |  |  |
| passenger costs |   |   |  |   |  |  |  |
| route costs (excl. fuel) |   |   |  |   |  |  |  |
| fuel costs |   |   |  |   |  |  |  |
| aircraft costs |   |   |  |   |  |  |  |
| crew costs |   |   |  |   |  |  |  |
| administrative costs |   |   |  |   |  |  |  |
| marketing |   |   |  |   |  |  |  |
| required return on capital |   |   |  |   |  |  |  |
| **Total costs** |  |  |  |  |  |  |  |
|   |   |   |  |   |  |  |  |
| **Deficit (excluding VAT)** |  |  |  |  |  |  |  |
| VAT 10% |   |   |  |   |  |  |  |
| **Operating Compensation (incl. VAT), i.e. aid required by the tenderer** |  |  |  |  |  |  |  |

Net cost calculation, destination-specific (MODEL)